# Gham Power: EPC to Energy Services

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# Gham Power: Solar EPC Transitioning to Developer/Energy Services Model



- Started in 2010
  - Develops commercial solar + rural microgrids
  - Focus on businesses and productive use
- 1.2 mW installed; 900+ projects:
  - UNICEF (42 kW)
  - Nepal's first solar microgrids in Khotang (70 kW)
    - Powers 2 Ncell telecom towers
  - Ratnanagar Hospital (21 kW)
- Current project pipeline worth \$10 million, including:
  - 515 kW/ \$900k contract for CIAA building
  - 115 kW/ \$160k contract for Teaching Hospital

# Energy Crisis in Nepal 16 Hour Daily Blackouts

7 Million **Without Electricity** 21 Million **Grid Connected** 500 MW **Energy Deficit** 531 MW **Privately Owned Diesel Generators** 

Started with Solar Home Systems Residential Systems – Direct Sales or Financed

<u>Price: \$1,000 - \$5,000</u> Size: 200 watts - 1 kW

> For Urban Households
> 5-year bank financing or cash purchase
> Unpredictable installation labor costs depending on house wiring conditions
> High support cost
> Difficult to scale

#### Found Scale with Productive End Use (PEU)



- Increase in income > energy tariff
- Project sizes: \$5k-\$20k

Grinding Mills

and the second

 PPA/Leases preferable, but lack of customer credit scores a hurdle in bundling projects and raising investment

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Water Pumping

Small Hospitals/ Clinics

**Petrol Pumps** 

पाँचकुमारी आयल स्टोस

## Started Developing/Deploying Commercial & Industrial Solar

Size: 30 kW and higher <u>Price: \$50k+</u> Diesel Usage: **50+%** ↓ Reduce Costs: **20+%** ↓

- Highly motivated customers for lease
   or PPA models
- "Chicken or egg problem" need to set up an investment fund before approaching customers
- Need to beat bank interest rates

#### 43 KW System at UNICEF HQ Office Complex in Kathmandu

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# Developed/Deployed 70 kW Microgrid Pilot

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- Long development time not sustainable
- Solution: phased approach -> start with PEU anchor loads, then extend to microgrids

# Project Financing Key to Scale: Direct Sales Model

- Payment terms: 10-20% upfront; remainder @ completion
- Need bank debt to fund installation for 1-3 months
  - 70% of project value in letters of credit or cash
  - 5-10% performance bond
- Bank debts require 30% cash as equity + assets on balance sheet
  - Require much less with a credit guarantee (local/international)
- We are constrained by our current credit line of \$250k (and cash position), not by our pipeline

# Project Financing Key to Scale: Pay-As-You-Go (PAYG) / Lease Model

- Multiple projects bundled into SPV
  - Equity investment = 30 to 50% of project cost
  - 50 to 70% in bank debt
  - SPV hires Gham Power to install & maintain projects
- SPV earns ongoing income from energy customers
  - Customers pay flat fee per month
  - SPV pays annual or quarterly dividend to investors
  - Target IRR: 15% or higher
- Customers compare lease/PPA rates to bank financed rates
  - Need to beat bank financing, AND
  - Generate savings compared to current energy costs

# Raising funds to implement projects

- Banks hesitant in lending to rural customers
  - No credit ratings
  - Lack of branches in rural areas
- MFI's constrained to lend >\$2000
- Currently developing bundle of projects for PEU approach
  - Specific geographic areas
  - Developing dealer/agent network
  - Aggregating projects together for institutional investors

# Current Pipeline Value Estimate: \$10 million

#### \$5 mm from Current Customer Proposals

# of Projects		Project Value
47	\$	3,342,076
24	\$	638,340
113	\$	603,318
3	\$	7,019
187 (	\$	4,590,753
	# of Projects 47 24 113 3 187	# of Projects         47       \$         24       \$         113       \$         3       \$         187       \$

#### <u>\$5 mm from Tenders/RFP's – announced and upcoming</u>

Project Name	Size (kW)	Value	<b>Estimated Close</b>	Estimated Installation Start
Chitwan Medical College - Hostel	70	\$ 205,00	0 2016-April	2016-June
Chitwan Medical College - Hospital	650	\$ 1,200,00	0 2016-June	2016-September
CIAA*	514	\$ 980,00	0 2016-April	2016-June
Package 1		\$ 2,000,00	0 2016-October	2017-January
Package 2		\$ 1,000.00	0 2016-October	2017-January
	Total	\$ 5,385,00	0	

\* Already awarded



#### Team: Gham Power



Sandeep Giri CEO



Anjal Niraula General Manager

Silicon valley entrepreneur; originally from Nepal; launched multiple successful software Ventures as CTO/CEO since 2001; last company acquired by Oracle

Renewable energy expert. Researched renewable projects for NAST. Master's Degree in Renewable Energy from UK and Germany.



**Sudeep Tuladhar** Operations Manager

7+ years' experience in managing operations in large scale manufacturing and construction Projects. MBA from AIM, Master's Degree in Production Engineering from MNNIT, India.



Jeevan Baidya Installations Manager

5+ years of hands-on experience in both urban and rural solar PV project development, execution and installation.

# Social Enterprise with Strong Partners



Making Renewable Energy Mainstream Supply in Nepal

# Way forward

- Difficult executing large projects as EPC
  - Working capital issues
- Microgrid → difficult without continuous subsidy & clarity in policies
- PEU approach of microgrids easier to scale
- Financial support required for both EPC and Energy service models
- Raising additional funds
  - Option to invest as convertible note, Series A or directly into projects

# Thanks, Contact Us for More..

