

SYNERGY EFFICIENCY SOLUTIONS

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## Innovative financing models for ESCO Companies: An example from Indonesia.

Julio Retana

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# Synergy Efficiency Solutions is an Energy Service Company Operating in Indonesia

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- Indonesian company with experience in energy efficiency and new building design
- Track record of over 80 EE projects across broad range of commercial and industrial sectors
- Indonesian Ministry of Energy's "Most Efficiency Building" Award in 2013, and the ASEAN "Most
  Efficient Building" Award in 2014, for University Multimedia Nusantara



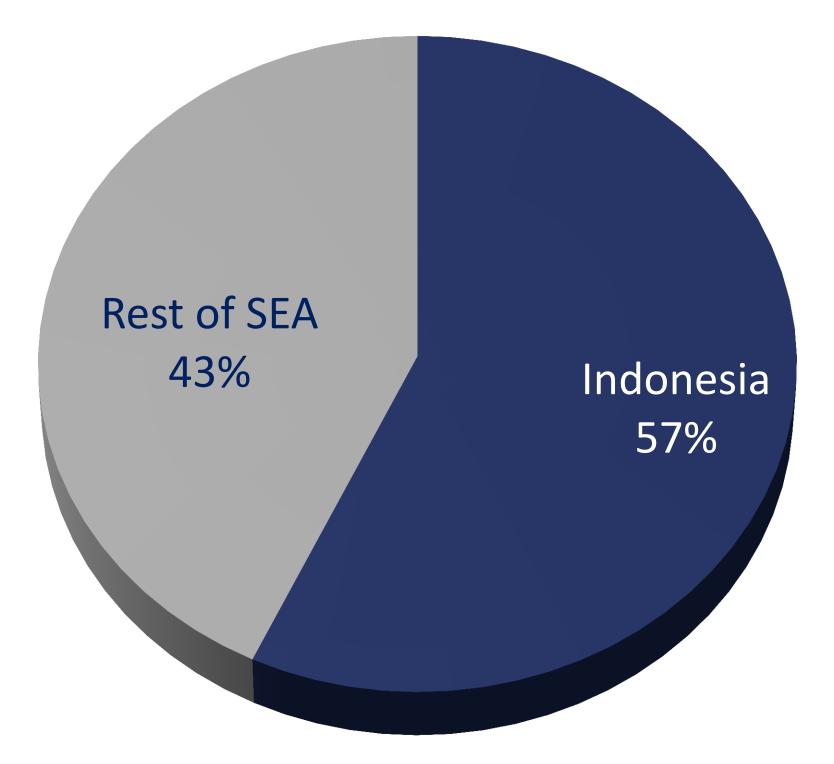
Building Performance Simulation





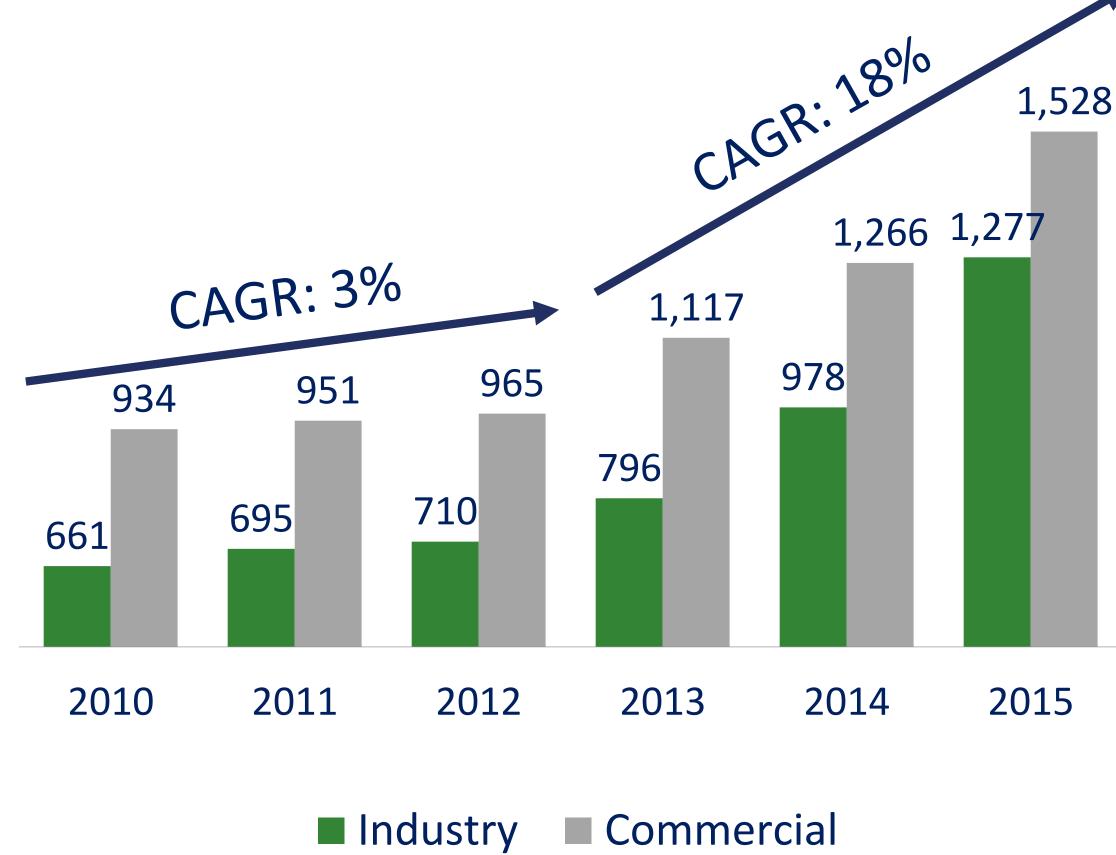
# Indonesia offers more than half of the region's potential for EE investment by 2020.

EE Market Potential in SE Asia to 2020



#### Source: IEA 2015

Electricity Prices in Indonesia [IDR/kWh] IDR 13,500 = 1 USD





# However, even with such a high potential, the Indonesian EE market is still in its early stages. Main Barriers

## **Project Hosts**



Investment



Policy

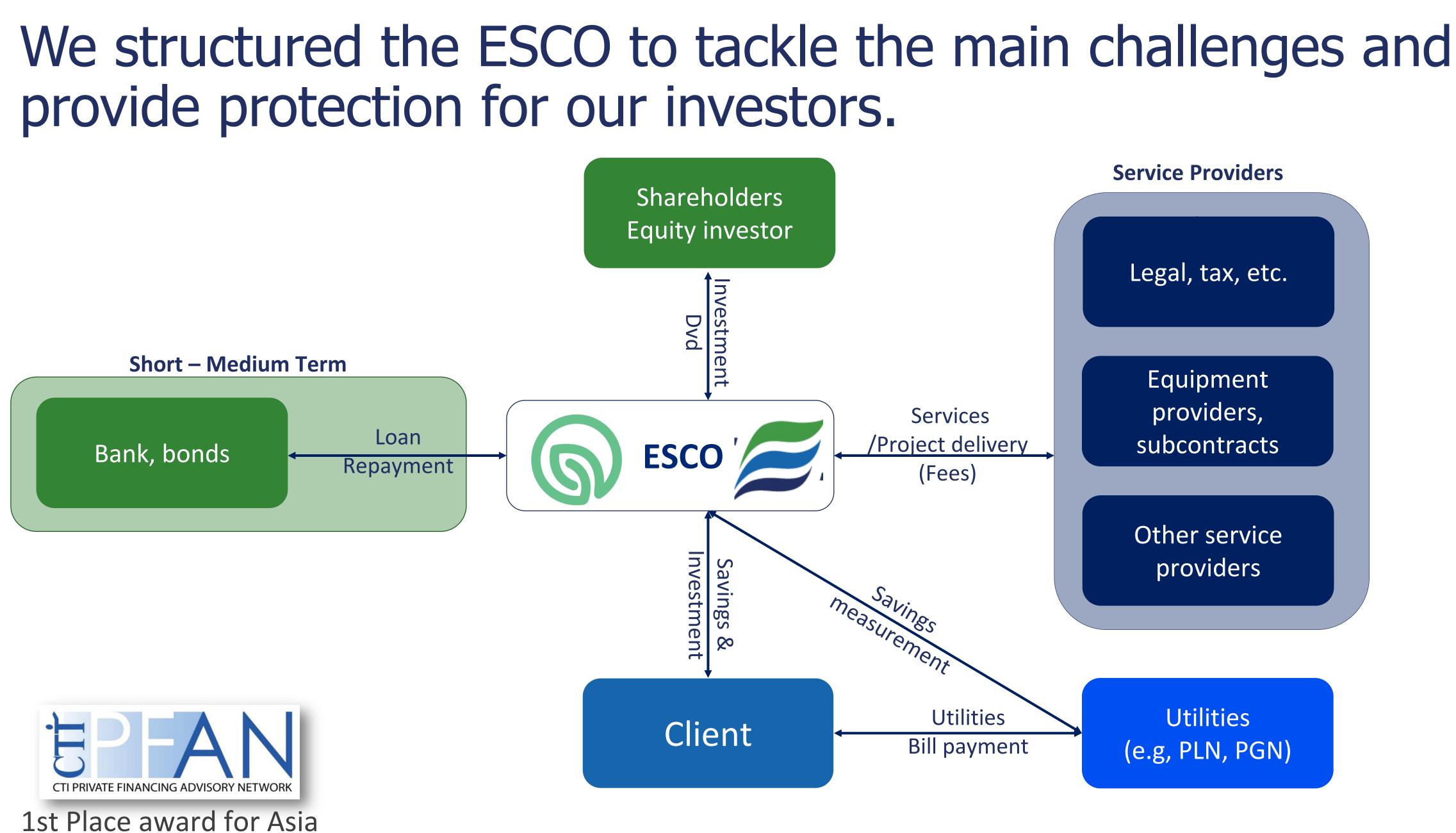


1. Lack awareness of energy efficiency as a opportunity 2. Energy prices have been historically low and heavy subsidies 3. Due-diligence of financial capacity of client normally discourages further stages

1. Project sizes are small and un-conventional which deter Banks and investors 2. Expected high IRR and short contract durations to minimize/compensate risk 3. Project finance is uncommon for projects the size of ESPC

1. Lack of established and straightforward mechanisms to promote ESPC 2. Low investor protection 3.Investment vehicle is difficult to establish

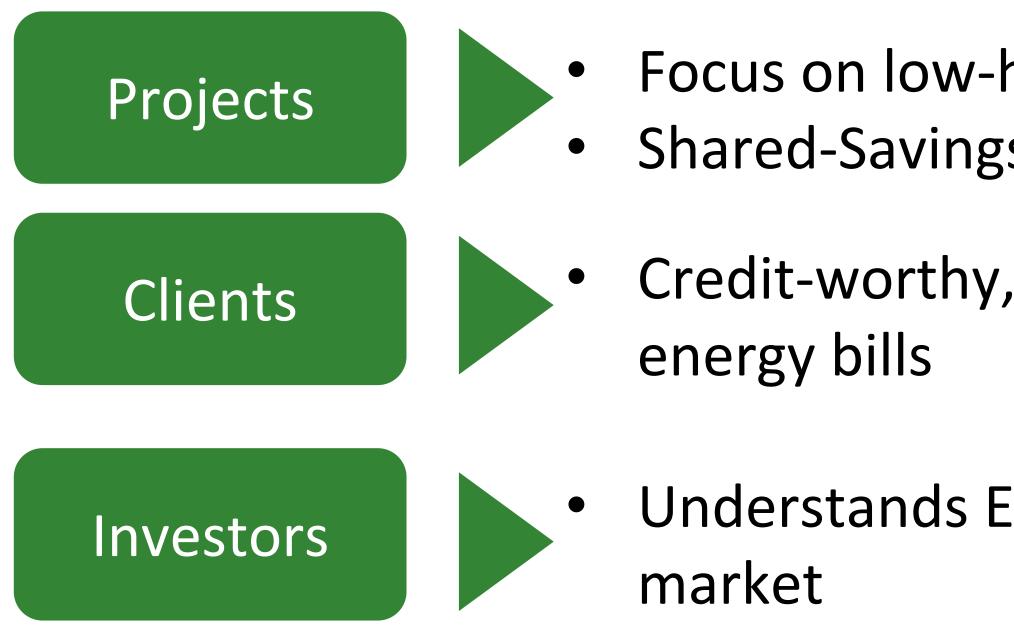






## Our experience with ESCO development In Indonesia

the development of EE implementation through performance contracting.



We have shown that barriers can be overcome the support of policy can accelerate

- Focus on low-hanging fruit to reduce contract duration Shared-Savings projects with added-value for client
  - Credit-worthy, but cash constrained, clients with high

Understands Energy Efficiency and the Indonesian



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# Thank You

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# Our approach is to develop Performance Contracting in Indonesia through a portfolio of projects.

## **Project Selection**

Contract Type Project Size Technologies

### Clients

(ESPC) Shared Savings Scheme CAPEX > \$USD 1 million, SPP <3 years Reliable and proven opportunities in:

- HVAC
- Lighting
- Domestic Hot Water
- Heat Recovery
- Compressed Air
- Steam Systems and others

Large energy consumers, creditworthy clients





ESCO Development grant

## **Development Process for the ESCO**

