



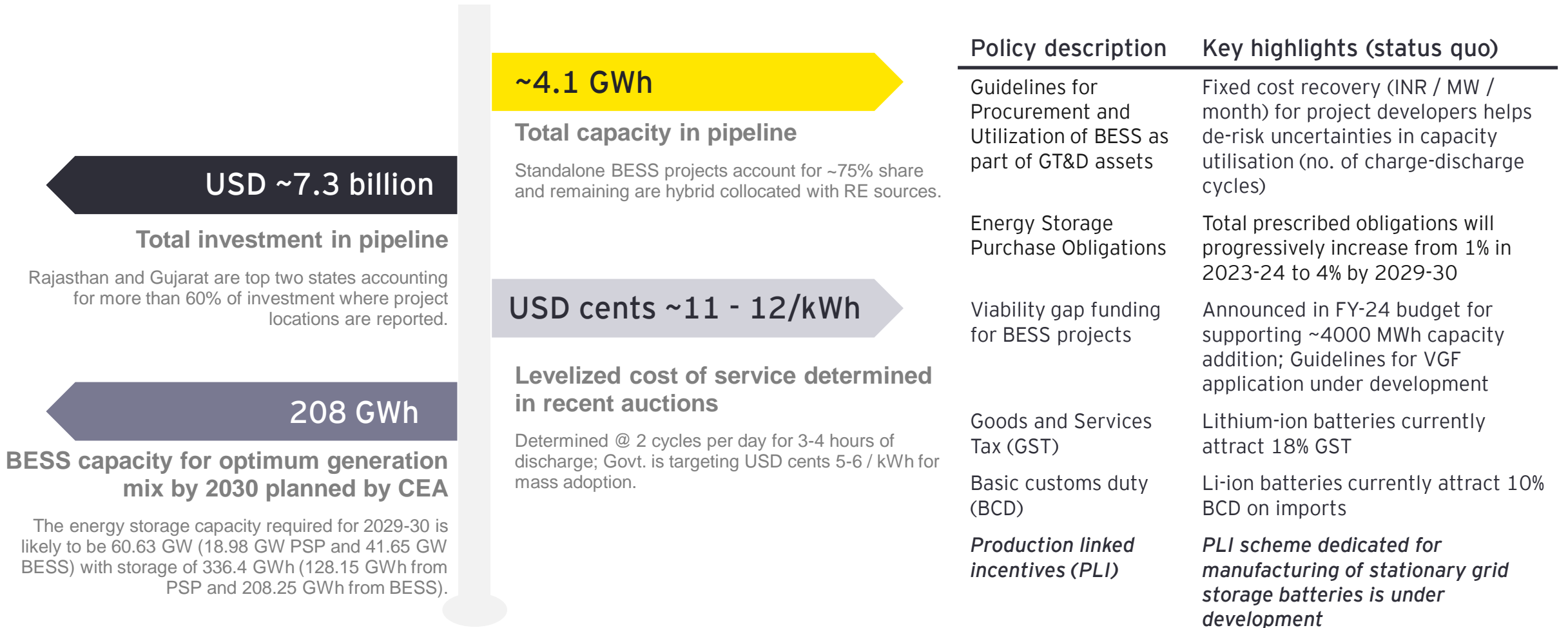
***Indigenization of battery
manufacturing in India***

Presentation for ACEF 2023
Deep Dive Workshop

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Leader (Power & Utilities - GPS)

Not for circulation

Snapshot of grid scale battery storage investment pipeline (i.e, under bidding, permitting and under construction projects) and policy ecosystem in India



~4.1 GWh

Total capacity in pipeline

Standalone BESS projects account for ~75% share and remaining are hybrid collocated with RE sources.

USD ~7.3 billion

Total investment in pipeline

Rajasthan and Gujarat are top two states accounting for more than 60% of investment where project locations are reported.

USD cents ~11 - 12/kWh

Levelized cost of service determined in recent auctions

Determined @ 2 cycles per day for 3-4 hours of discharge; Govt. is targeting USD cents 5-6 / kWh for mass adoption.

208 GWh

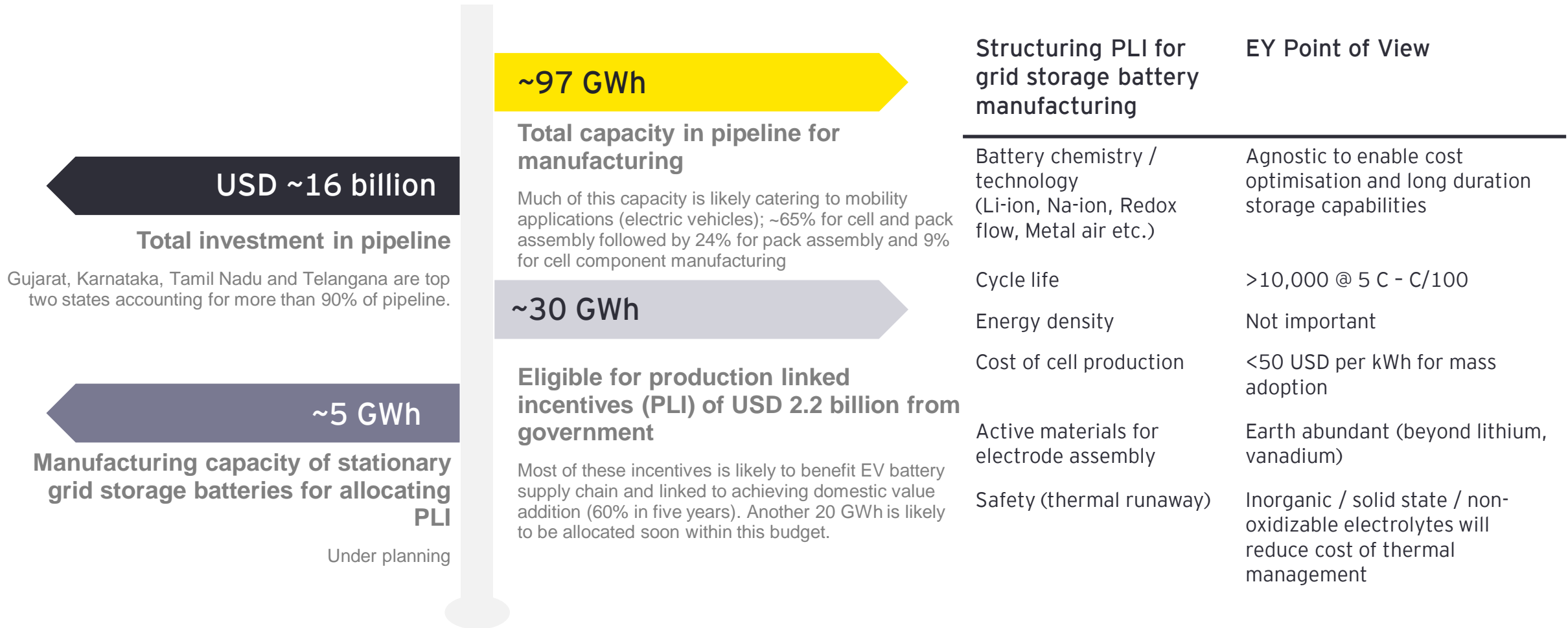
BESS capacity for optimum generation mix by 2030 planned by CEA

The energy storage capacity required for 2029-30 is likely to be 60.63 GW (18.98 GW PSP and 41.65 GW BESS) with storage of 336.4 GWh (128.15 GWh from PSP and 208.25 GWh from BESS).

Source: EY analysis



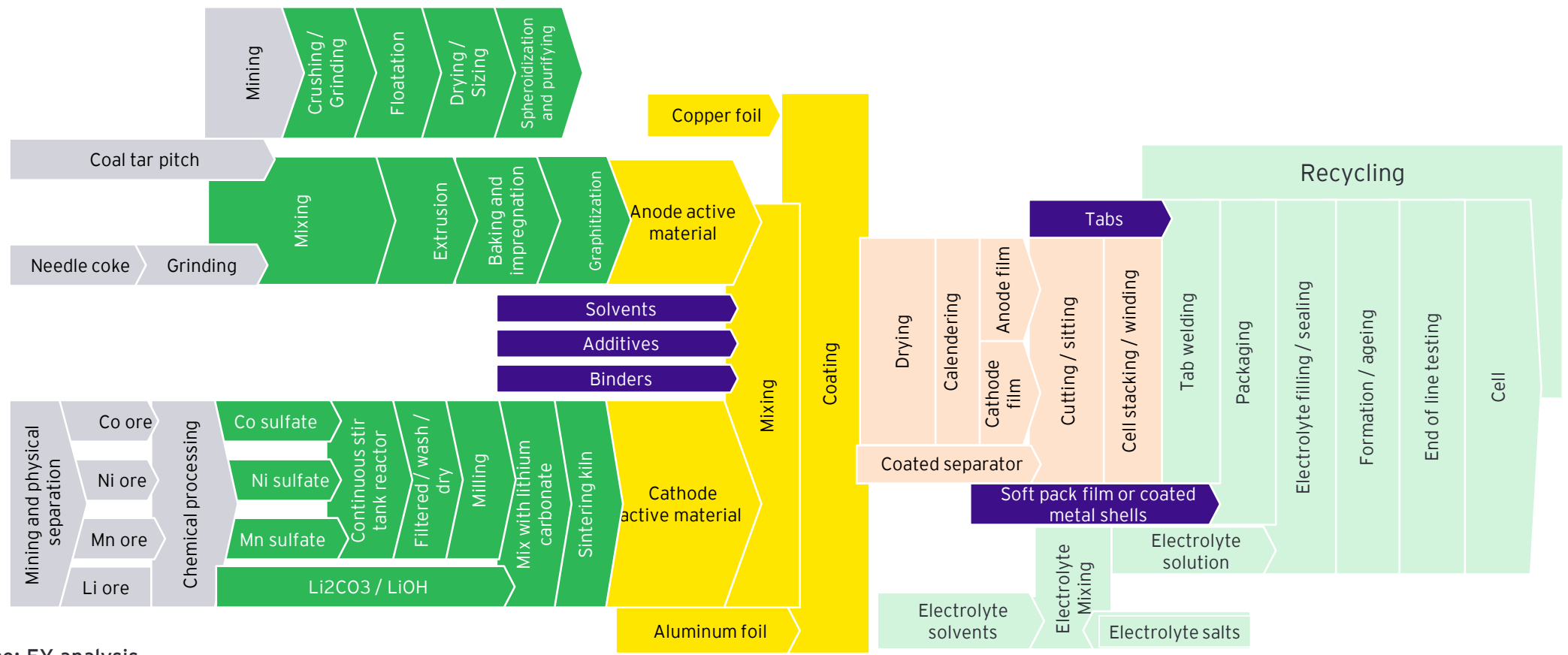
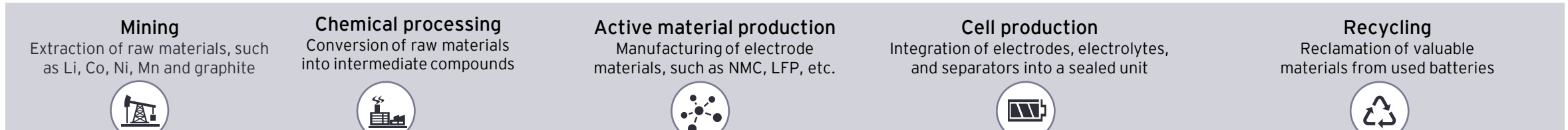
Snapshot of battery manufacturing investment pipeline and policy ecosystem in India



Source: EY analysis



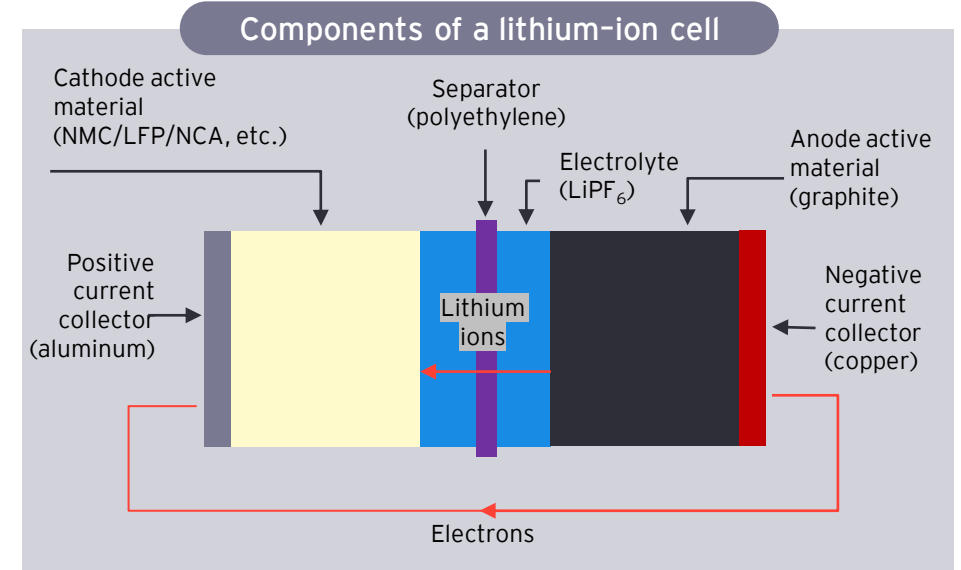
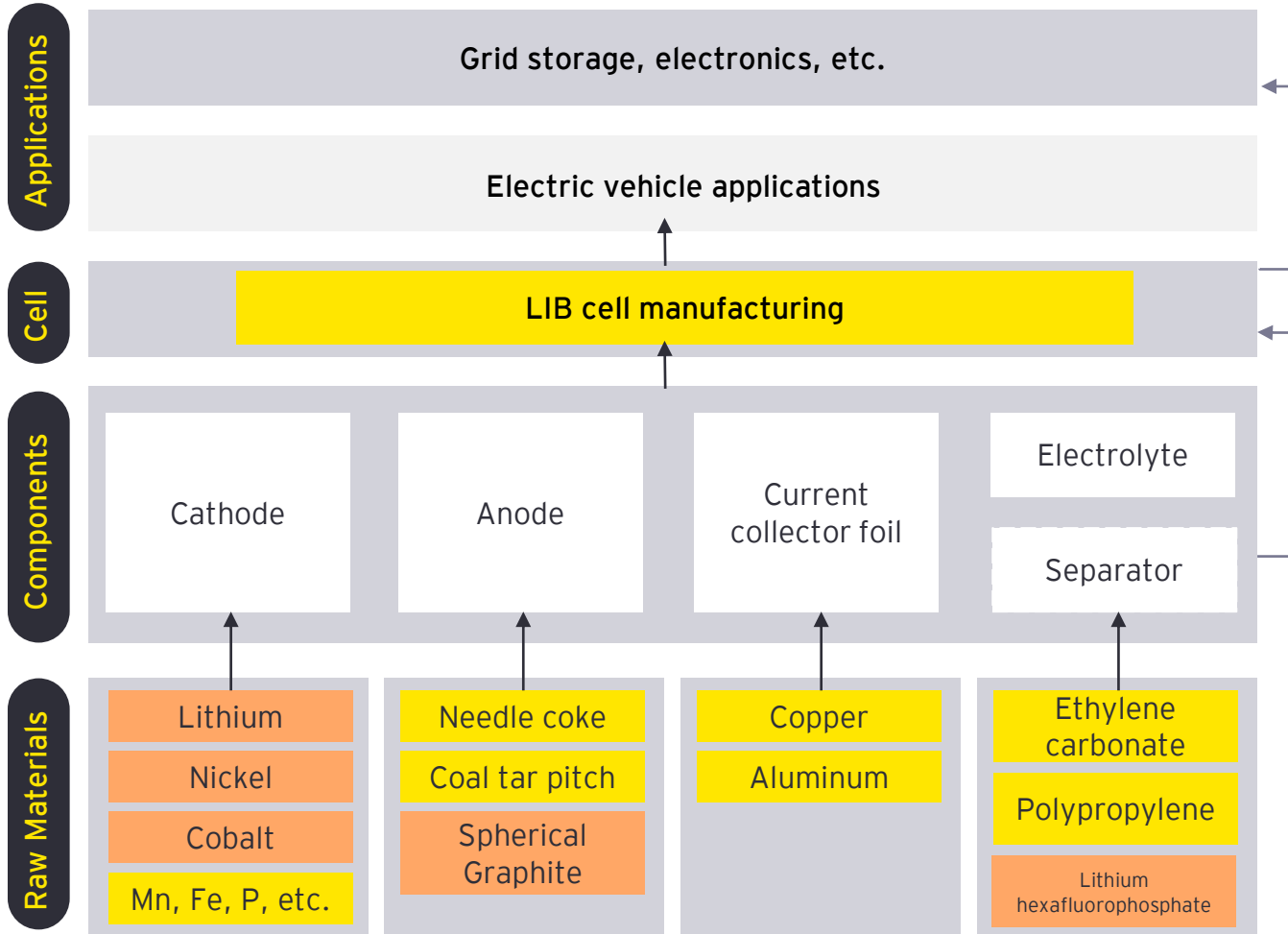
The value chain of lithium-ion battery manufacturing ecosystem



Source: EY analysis



Key components and materials for manufacturing lithium-ion batteries (LIBs)



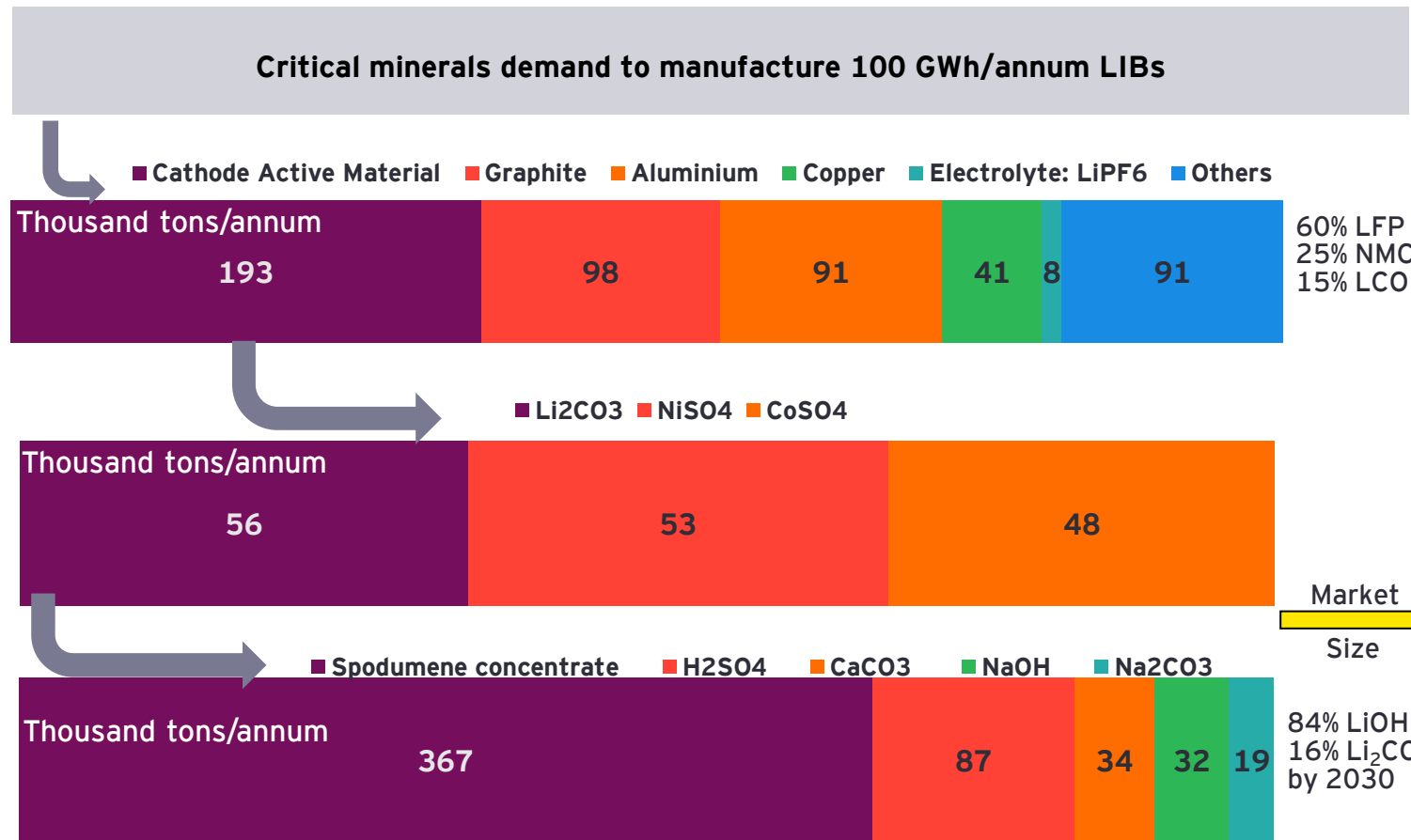
Supply chain bottlenecks
 Sizeable domestic supply chain exists

Source: EY analysis

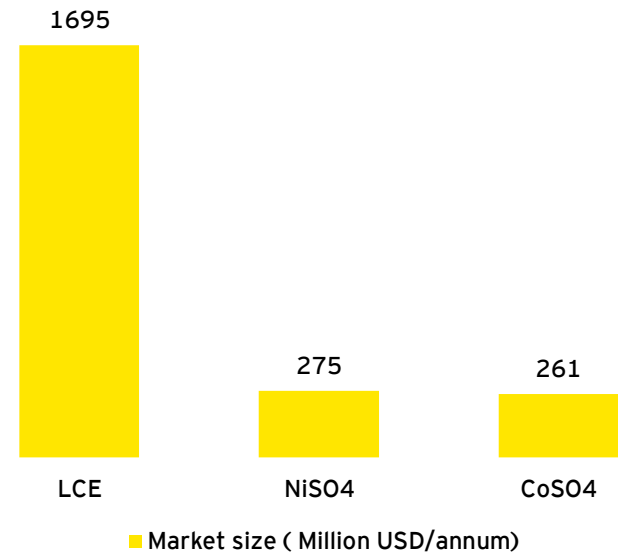


Demand outlook for critical materials required to manufacture 100 GWh/annum LIBs by 2030

- India's LIB cell manufacturing industry will need ~193 thousand tons/annum of cathode active material, ~98 thousand tons /annum of anode active material, 91 thousand tons /annum of aluminium and 41 thousand tons of copper and 8 thousand tons/annum of LiPF6 electrolyte material to produce ~100 GWh / annum of batteries by 2030.



Market size (@April 2023 spot prices) of battery grade specialty metals for domestic manufacturing by 2030 (Million US\$/annum)

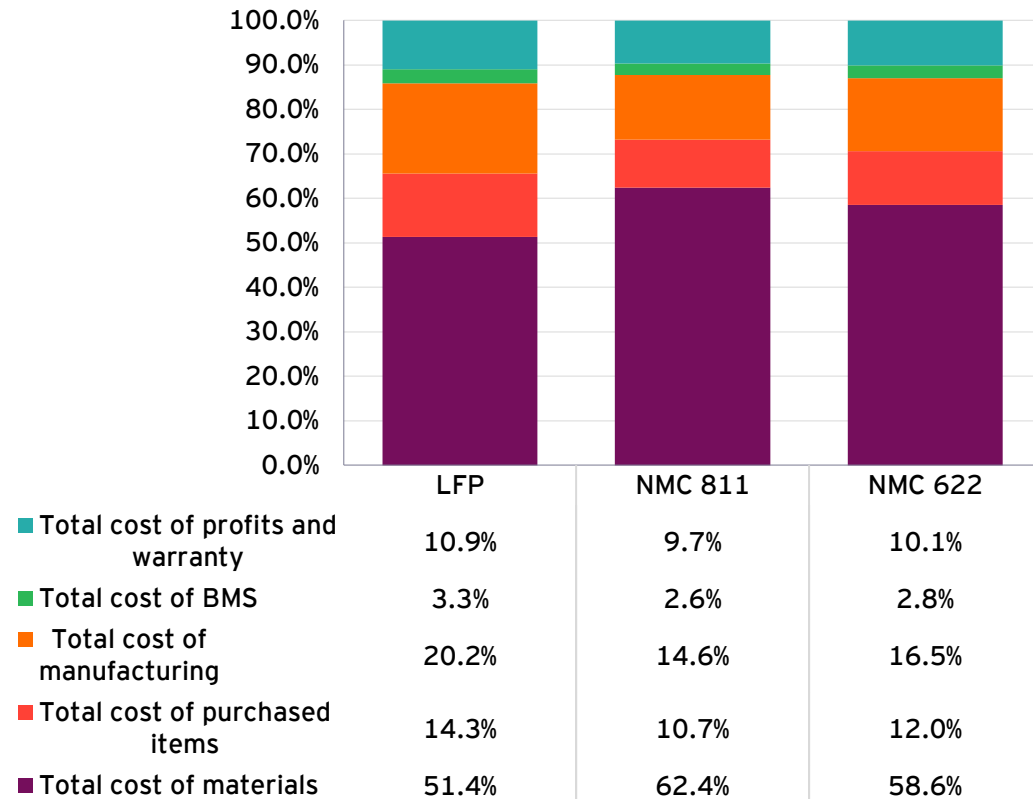


Source: EY Analysis based on - 1. Nickel sulfate vs metal: Is the market shifting towards new pricing mechanisms? | S&P Global Commodity Insights (spglobal.com)
2. Green Metals Battery Metals Watch The end of the beginning (goldmansachs.com)

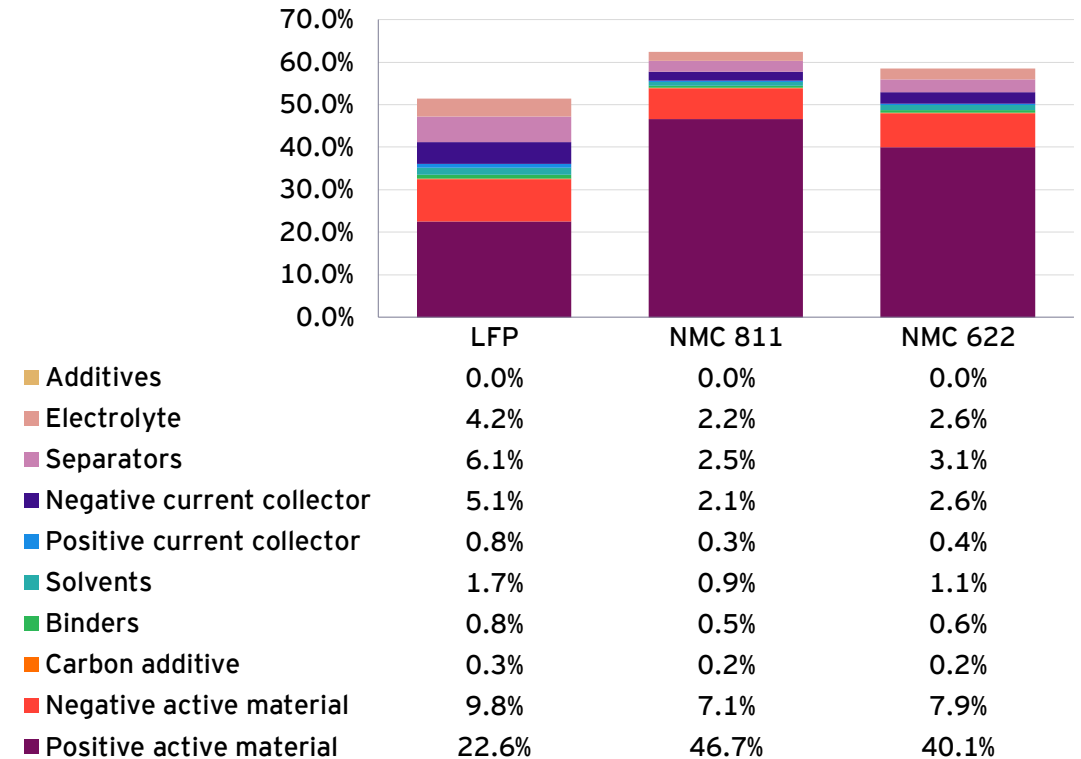


Cost breakdown of manufacturing LIBs indicates active materials synthesized from critical mineral commodities and their chemical precursors can contribute up to ~55% of overall cost

Cost breakdown as % share of LIB pack cost



Material cost break down as % share of LIB pack cost



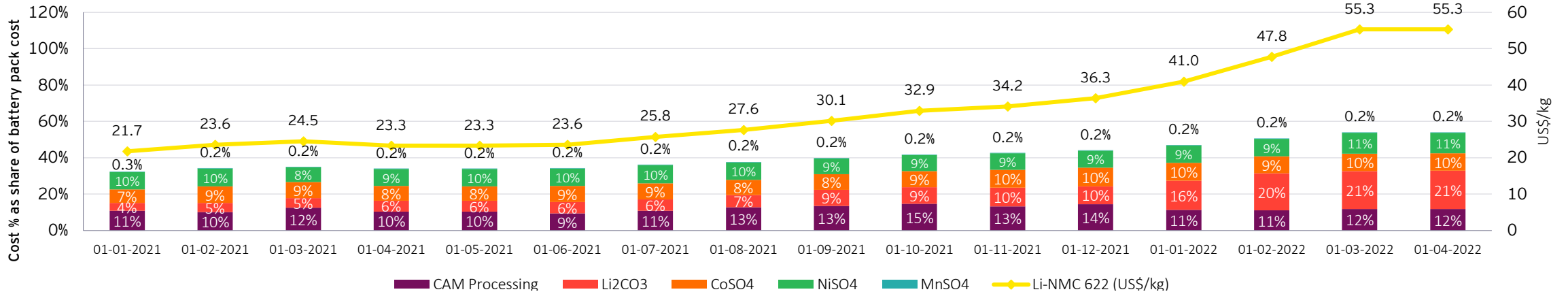
Sources: EY analysis based on BatPaCV5.0 by UChicago Argonne, LLC

Note: Cost breakdown is estimated by over riding default value for positive active material cost in BatPaCV5.0 @ current market prices, (i.e. LFP cathode powder - US\$ 11.37/kg; NMC811 cathode powder - US\$ 44.46/kg; NMC622 cathode powder - US\$ 30.61/kg, April 2023 prices). [Ternary Precursor and Material prices](#) | [New Energy](#) | [SMM - China Metal Market](#)

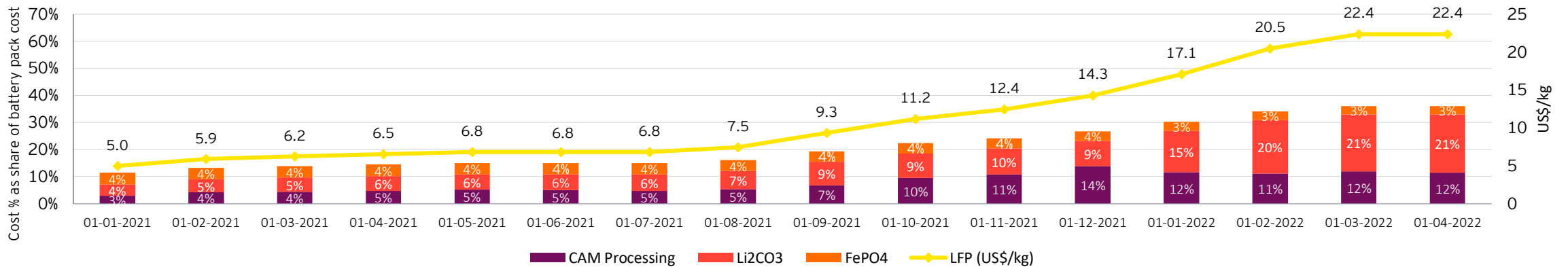


Synthesizing active cathode materials and their chemical precursors can add up to ~40% value addition in LIB pack manufacturing

Cost breakdown of cathode active material as a % share of NMC-622 LIB pack cost



Cost breakdown of cathode active material as a % share of LFP LIB pack cost



Source: EY Analysis based on market (spot) prices for active materials and their critical mineral constituents (battery grade chemical precursors) from the period of Jan 2021 - April 2022.

Note: The prices considered for Li-NMC 622 powder is taken from "<https://source.benchmarkminerals.com/article/cathode-prices-fall-for-first-time-since-may-on-weaker-demand>", prices for Li2CO3, Cobalt and Nickel is taken from internal EY data. For FePO4 a constant price of US\$ 2/kg and for MnSO4 a constant price of US\$ 1.5/kg is considered for the period of Jan 2021 - April 2022.



2030 Action plan for building resilience in critical battery mineral supply chains

Strategic intervention	Action Plan
Domestic exploration, mining and refining of critical mineral resources	<ul style="list-style-type: none"> ▶ National stockpiling of refined mineral precursors used in LIB electrodes ▶ Incentives for critical battery mineral exploration, mining and extraction through appropriate royalty and tax regimes ▶ PLI for setting up critical mineral processing / refining units, especially for Li₂CO₃ / LiOH, NiSO₄, CoSO₄ and Spherical graphite ▶ Production linked incentives for extraction of critical minerals through recycling LIBs
Overseas exploration and mining of critical mineral resources	<ul style="list-style-type: none"> ▶ Strengthen Indian missions in critical mineral bearing foreign countries to facilitate due diligence of greenfield / brownfield mining assets, acquisition and investment by Indian companies ▶ Strengthen KABIL to plan and undertake joint exploration, mining activities in critical mineral bearing foreign countries
Establish supply chain linkages with friendly foreign countries	<ul style="list-style-type: none"> ▶ “G20 Critical Minerals Security Partnership” (G20-CMSP) should focus on building resilient supply chain of critical battery minerals, including stockpiles in different member countries as per comparative advantages in extraction and processing ▶ Critical Battery Minerals Supply Chain should be prioritized as a key pillar of Indo-Pacific economic framework and a key factor in diplomatic outreach with mineral bearing foreign countries
R&D to develop recycling, extraction technologies and find earth abundant alternatives to critical battery minerals	<ul style="list-style-type: none"> ▶ Formulate national R&D grand challenge for: <ul style="list-style-type: none"> ▶ developing high performance LIB electrodes made from earth abundant alternatives ▶ direct lithium extraction technologies from seawater that can selectively separate lithium from sea water using physical or chemical processes



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